

Lindenwold Middle School

District: LINDENWOLD BORO

County: CAMDEN

Team: South

School Identification: CSI

Targeted Subgroup

CDS: 072670090

# Annual School Planning 2024-2025

## ASP Development Team Members

Stakeholder Representative Title	Name	Comprehensive Analysis and Needs Assessment	Priority Performance Needs and Root Cause Analysis	Smart Goal Development	Signature	Date
Parent/Guardian	Denise Rivera	No	No	Yes		
Community Member	Lindenwold Police	No	No	Yes		
Director of Curriculum &	Marc Mancinelli	Yes	Yes	No		
Principal	Alba Lugo	Yes	Yes	No		
Assistant Principal	Ryan Strothers	Yes	Yes	Yes		
Supervisor of BSI & Instruction	Jacquelyn Johnson-Arline	Yes	Yes	Yes		
ELA Coach	Maria waring	Yes	Yes	Yes		

Stakeholder Representative Title	Name	Comprehensive Analysis and Needs Assessment	Priority Performance Needs and Root Cause Analysis	Smart Goal Development	Signature	Date
Math Coach	Debra Esposito	Yes	Yes	Yes		
ML Coach	Ivonne D'Amato	Yes	Yes	No		
ELA Coach	Jennifer Smith	Yes	Yes	Yes		

### ASP ESEA Required Stakeholder Groups Assurance

X	The LEA certifies it met all stakeholder engagement group requirements, including parent(s), community member(s), and student(s) at the secondary level, in accordance with applicable ESEA citations as noted in the box above.
	If all constituent groups are not represented, please indicate the impacted ESEA program(s), the unrepresented group(s), and an explanation.

#### Comments

## ASP Development Team Meetings

Date	Topic	Agenda Uploaded	Minutes Uploaded
09/23/2024	Progress Monitoring	Yes	Yes
05/21/2024	Prior Year Evaluation, Comprehensive Data Analysis and Needs Assessment	Yes	Yes
05/22/2024	Comprehensive Data Analysis and Needs Assessment	Yes	Yes
10/21/2024	Progress Monitoring	Yes	Yes
06/18/2024	Prior Year Evaluation, Comprehensive Data Analysis and Needs Assessment, Priority Performance Needs and Root Cause Analysis	Yes	Yes
11/25/2024	Progress Monitoring	Yes	Yes
12/16/2024	Progress Monitoring	Yes	Yes
06/03/2024	Smart Goal Development	Yes	Yes
06/06/2024	Comprehensive Data Analysis and Needs Assessment, Smart Goal Development	Yes	Yes
01/22/2025	Progress Monitoring	No	No
02/19/2025	Progress Monitoring	No	No
06/10/2024	Smart Goal Development	Yes	Yes
03/24/2025	Progress Monitoring	No	No

Date	Topic	Agenda Uploaded	Minutes Uploaded
06/18/2024	Prior Year Evaluation, Comprehensive Data Analysis and Needs Assessment, Priority Performance Needs and Root Cause Analysis,	Yes	Yes
04/28/2025	Progress Monitoring	No	No
07/30/2024	Smart Goal Development	Yes	Yes
07/29/2024	Smart Goal Development	Yes	Yes
05/19/2025	Progress Monitoring	No	No
06/09/2025	Progress Monitoring	No	No

## Evaluation of Prior Year Interventions and Data Analysis

PRIOR YEAR INTERVENTIONS							
Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Small Group Instruction	ELA	Schoolwide	Yes	No	No	Although small group instruction was implemented in pockets throughout the grade levels and classrooms in the ELA department this year, small group instruction was not implemented consistently. Next year, a plan for small group instruction to take place weekly in all ELA classes in grades 5-8 will be implemented. According to one study, "When researchers have examined the effects of small group or one-on-one instruction in targeted skills across many studies, they have consistently demonstrated positive effects of such instruction (e.g., Gersten et al., 2017; Neitzel et al., 2021; Wanzek et al., 2016). And these findings makes sense! When we work with our students in a smaller setting where we can attend to their individual needs and provide specific directions and feedback, they respond, and their reading performance improves."	Yes

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Intervention Classes with Targeted Standards	ELA	Schoolwide	Yes	Yes	Yes	BSI (Basic Skills Instruction) classes are grouped by level. The BSI teachers focus their instruction on the Target Standards and use IXL data to inform lessons and grouping.	Yes
Data Informed Instruction	ELA	Schoolwide	Yes	Yes	Yes	The ELA department in grades 5-8 administer quarterly benchmark assessments. At the end of each marking period, teachers gather and reflect on the data for their classes. They look specifically at the lowest and highest performing standards and questions and reflect upon what strategies they can use to reteach areas in need of improvement. They additionally reflect upon ways they can differentiate/group students and instruction based on their data.	Yes

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Small Group Instruction	Math	Schoolwide	Yes	Yes	Yes	This year, math teachers in grades 5-8 were given on-going professional development from an outside consultant. The professional development included time with the consultant, inside and outside of the classroom. The focus was on how to use data to group students, how to differentiate based on students' individual needs, modeling, and how to formally assess students.	Yes
Intervention Classes with Targeted Standards	Math	Schoolwide	Yes	Yes	Yes	BSI (Basic Skills Instruction) classes are grouped by level. The BSI teachers focus their instruction on the Target Standards and use IXL data to inform lessons and grouping.	Yes



Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Data Informed Instruction	Math	Schoolwide	Yes	Yes	Yes	The math department in grades 5-8 administer quarterly benchmark assessments. At the end of each marking period, teachers gather and reflect on the data for their classes. They look specifically at the lowest and highest performing standards and questions and reflect upon what strategies they can use to reteach areas in need of improvement. They additionally reflect upon ways they can differentiate/group students and instruction based on their data.	Yes

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Teacher Coaching	ESL	MLs	Yes	Yes	Yes	Teachers were able to implement culturally responsive teaching strategies in ML classes that consider the students' cultures, native language, and prior educational experiences outside of US schools such as academic language development through vocabulary development with native language support, scaffolding techniques such as the use of sentence frames, choice boards, visual representations of new concepts or vocabulary, and activating prior knowledge. Teachers and coach collaborated to group students in classes that aligned as closely as possible to their language levels using multiple data points.	Yes

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Small Group Instruction in Academic Success Class	ESL	MLs	Yes	Yes	Yes	Academic Success classes renamed Language and Content Development classes (LCD) implemented small group instruction with ACCESS and F&P reading levels as the data points for small groups. Teachers will need to continue to work on instructional strategies for differentiating the work in small groups.	Yes

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Data Informed Instruction	ESL	MLs	Yes	Yes	Yes	<p>"ESL teachers used ACCESS data at the beginning of the school year to place students in appropriately leveled classes. ""Educators use ACCESS results, along with other WIDA resources, to make decisions about students' English academic language and to facilitate their language development.</p> <p>Students' scores reflect proficiency levels ranging from Level 1 (Entering) to Level 6 (Reaching).</p> <p>Test scores can be used:</p> <ul style="list-style-type: none"> <li>-For accountability purposes.</li> <li>-As benchmarks against which educators can measure future performance.</li> <li>-As a measure to make reclassification decisions about whether a student can exit English language support services.</li> <li>-To support decisions about placing students into appropriate classes or groups for instruction, instructional planning.</li> <li>-To show the progress students have made"" (WIDA ACCESS for ELLS, </li></ul>	Yes

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
						2024). F&P data was also used to guide teachers in creating leveled guided reading groups and to choose reading materials appropriate to the students' language and reading levels. "	
Professional Development	All Content Areas	Schoolwide	Yes	Yes	Yes	Presented data with top disciplinary infractions by grade level. While we were successful in some areas, we were unable to meet collaboratively this year due to teacher shortage and teachers having to take on additional classes. Going forward, the plan would be to get back to collaborative meetings and if that is unattainable, to use PLC time to present and discuss the data.	Yes

Analysis of Key Interventions implemented during past and current years. Please list your interventions separately	Content Area	Target Population (s) / Subgroup (s)	Was this key intervention implemented as planned?	Do you plan to continue with this intervention?	Do you have evidence this intervention was effective?	Measurable Outcomes (Quantitative data that supports continuation or discontinuation and rationale for either)	Evidence Upload
Move This World and/or similar SEL Program	All Content Areas	Schoolwide	Yes	Yes	Yes	The plan was to use the attached PLC meeting schedule to provide PD on SEL topics and PBIS. This did not work out the way we hoped due to teachers having to cover classes during scheduled collaborative prep time. However, we have utilized this method in the past and found it to be effective. As such, we will move forward with a similar during the 2023-2024 school year, and if that is not possible we will pivot to a monthly meeting plan.	Yes
PBIS Lessons	All Content Areas	Schoolwide	Yes	Yes	Yes	The plan was to use the attached PLC meeting schedule to provide PD on SEL topics and PBIS. This did not work out the way we hoped due to teachers having to cover classes during scheduled collaborative prep time. However, we have utilized this method in the past and found it to be effective. As such, we will move forward with a similar during the 2023-2024 school year, and if that is not possible we will pivot to a monthly meeting plan.	Yes

STUDENT ACHIEVEMENT				
Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends

Data Source	Factors to Consider	Prepopulated Data (Column not editable)						Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
NJSLA Proficiency*	Consider comparing previous year's and current year's NJSLA results in the noted subject areas. <a href=http://www.nj.gov/education/schools/achievement/ target="_blank">Link</a> to website with access to reports.	Student Group	ELA	Math	Alg1	Alg2	Geo	NJSLA Data 2021-2022 ELA Math Algebra 1 Schoolwide 19.8% * 62.00% White 30.50% 11.90% * Hispanic 17.5% * Black 21.80% * * Asian 42.00% 28.00% Native Hawaiian Pacific Islander Female 25.00% * * Male 15.10% * * Economically Disadvantaged Students 17.80% * * Disadvantaged Students	"ELA - Students appear to perform better overall on district benchmarks in comparison to the NJSLA assessment. In comparing 2021-2022 NJSLA Schoolwide ELA results to 2022-2023 NJSLA Schoolwide ELA results, there is a consistent decrease in level 4 and level 5 proficiency for all grades 5-8. Specifically, grade 5 decreased by 3.3%; grade 6 decreased by 3.8%; grade 7 decreased by 5%; and grade 8 decreased by 2.8%. In looking closely at 2022-2023 Evidence Statements, students in grades 5-8 underperformed in all reading and writing standards that were assessed when compared to the state
		Schoolwide	17.6 %	*	29%				
		White	25.8 %	*	*				
		Hispanic	15.4 %	*	23%				
		Black or African American	20.5 %	*	*				
		Asian, Native Hawaiian, or Pacific Islander	25%	*	*				
		American Indian or Alaska Native	*	*	*				
		Two or More Races	*	*	*				
		Female	23.2 %	*	27%				
		Male	12.4 %	*	*				
		Economically Disadvantaged Students	16.6 %	*	33%				
		Non-Economically Disadvantaged Students	21.8 %	*	*				
		Students with Disabilities	*	*	*				
		Students without Disabilities	20.3 %	*	29%				
		English Learners	*	*	*				
		Non-English Learners	23.9 %	*	29%				
Homeless Students	11.6 %	*	*						
Students in Foster Care	*	*	*						



Data Source	Factors to Consider	Prepopulated Data (Column not editable)						Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Student Group	ELA	Math	Alg1	Alg2	Geo		
		Military-Connected Students	*	*	*			Non-Economically Disadvantaged Students 30.60% *	level. 5th 13.7% 10.4% 6th 19.2% 15.4%
		Migrant Students	*	*	*				7th 24.9% 20.9%
		Non-Binary / Undesignated Gender	*	*	*				Students without Disabilities 23.20% 62.00%
								Non-English Learners 26.10% 62.00%	"Math - NJSLA results continues to show that the students are not achieving proficiency, year after year. The results are comparable year to year. 5th 2% 3% 6th 5% 5% 7th 7% 5% 8th 4% 2% Alg I 62% 29%"
								Homeless Students 20.20%	

Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends

Data Source	Factors to Consider	Prepopulated Data (Column not editable)				Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Science*	NJSLA Science Homepage, <a href="https://measinc-nj-science.com/">https://measinc-nj-science.com/</a>	NJSLA-S				<p>The district has created and is using benchmarks pre-assessments and assessments that align to the standards and NJSLA assessment.</p> <p>2021-2022 Science data:</p> <p>Student Group Schoolwide Grade 5- 7.00% Grade 8- 1.00%</p> <p>White Grade 5- 19.00% Grade 8- 10.00%</p> <p>Hispanic Grade 5- 6.00% Grade 8- 0.00%</p> <p>Black or African American Grade 5- 7.00% Grade 8- 0.00%</p> <p>Female Grade 5- 8.00% Grade 8- 1.00%</p> <p>Male Grade 5- 6.00% Grade 8- 1.00%</p>	Overall, tours and all comparable categories have gone down from the 2021 - 2022 school year. The largest decreased occurred with white students and with non economically disadvantaged students.
		Student Group	Grade 5	Grade 8	Grade 11		
		Schoolwide	4%	2%			
		White	7%	13%			
		Hispanic	4%	1%			
		Black or African	3%	2%			
		Asian, Native					
		American Indian or					
		Two or More Races					
		Female	4%	2%			
		Male	4%	2%			
		Economical ly	4%	1%			

Data Source	Factors to Consider	Prepopulated Data (Column not editable)				Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Student Group	Grade 5	Grade 8	Grade 11		
		Non-Economical	4%	4%		Economically Disadvantaged Students Grade 5- 5.00% Grade 8- 0.00%	
		Students with	0%			Non-Economically Disadvantaged Students Grade 5- 21.00% Grade 8- 4.00%	
		Students without	5%	2%		English Learners Grade 5- 0.00%	
		English Learners	0%			Non-English Learners Grade 5- 9.00%	
		Non-English	7%	2%		Homeless Students Grade 5- 5.00% Grade 8- 0.00%	
		Homeless Students	6%				
		Students in Foster Care					
		Military-Connected					
		Migrant Students					
		Non-Binary /					

Data Source	Factors to Consider	Prepopulated Data (Column not editable)			Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
SGP*	Student growth on state assessments. (Grades 4-8) *Identify overall school wide growth performance by content. *Identify interaction between student proficiency level.	Student Group	ELA	Math	SGP Data from 2021-2022 School Year: Schoolwide ELA- 30.0 Math- 40.0  White ELA- 34.0 Math- 47.0 while  Hispanic ELA- 31.0 Math- 42.5  Black or African American ELA- 28.0 Math- 36.0  Female ELA- 33.0 Math- 38.0  Male ELA- 28.0 Math- 38.0  Economically Disadvantaged ELA- 31.0 Math- 41.0  Students w/Disabilities ELA- 26.5 Math- 41.0	Overall, ELA achievement improved from school year 2021 - 2022 to school year 2022-2023. However, math achievement slightly dipped. Among the different ethnicities, all students made gains in ELA while math achievement decreased among the same groups. The largest decrease occurred within the white subgroup. The one outlier among the ethnic groups occurred for students identifying as two or more races. Those students increase both their ELA and math performances. There was little discrepancy between the schoolwide population performance and the
		Schoolwide	34%	39%		
		White	36%	41%		
		Hispanic	34%	40%		
		Black or African American	35%	33%		
		Asian, Native Hawaiian, or Pacific	*	*		
		American Indian or Alaska Native	*			
		Two or More Races	32.5%	49.5%		
		Female	35%	38%		
		Male	32%	40%		
		Economically Disadvantaged	35%	39%		
		Non-Economically Disadvantaged				

Data Source	Factors to Consider	Prepopulated Data (Column not editable)			Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Student Group	ELA	Math	English Language Learners ELA- 31.0 Math- 40.0  Homeless ELA- 26.5 Math- 45.0	performance of economically disadvantaged students for the school year 2022-2023, and this group improved their ELA and math performance from the 2021-2022 school year. students with disabilities, English Learners, and homeless students all made gains in ELA from school year 2021-2022 to 2022-2023. however, math performance in each of these groups dropped.
		Students with Disabilities	28.5%	32%		
		Students without Disabilities				
		English Learners	33%	38%		
		Non-English Learners				
		Homeless Students	38%	38%		
		Students in Foster Care	*	*		
		Military-Connected Students	*	*		
		Migrant Students				
		Non-Binary / Undesignated Gender				



Data Source	Factors to Consider	Prepopulated Data (Column not editable)					Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Grade	Cycle 1	Cycle 2	Cycle 3	Cycle 4	Grades 5, 6 and 8  Cycle 2 Grade 5, 7 & 8  Cycle 3 Grade 5, 6, and 8  Cycle 4 Grade 5 and 6	not fully rebounded. Parents are more likely to keep their children home. Something we can work on for next year is to keep track of absent students to make up their benchmark upon return to school.  Grade 6 Math 6th grade teachers did a good job of following up with students who needed to complete the assessment.  Grade 7 Math 7th grade teachers do a good job of making sure that their students take the even when absence is an issue.  Grade 8 Math The absence of a 8th
		10	0%	0%	0%	0%		
		11	0%	0%	0%	0%		
		12	0%	0%	0%	0%		
		Math						
		Grade	Cycle 1	Cycle 2	Cycle 3	Cycle 4		
		K	0%	0%	0%	0%		
		1	0%	0%	0%	0%		
		2	0%	0%	0%	0%		
		3	0%	0%	0%	0%		
		4	0%	0%	0%	0%		
		5	93%	75%	87%	86%		



Data Source	Factors to Consider	Prepopulated Data (Column not editable)					Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Grade	Cycle 1	Cycle 2	Cycle 3	Cycle 4		
		6	93%	96%	93%	94%	<p>grade teacher led to a decline in participation in the cycle 1 participation. Since Covid, attendance rates have not fully rebounded. Parents are more likely to keep their children home. Something we can work on for next year is to keep track of absent students to make up their benchmark upon return to school.</p>	
		7	95%	87%	97%	96%		
		8	81%	82%	91%	98%		
		9	0%	0%	0%	0%		
		10	0%	0%	0%	0%		
		11	0%	0%	0%	0%		
		12	0%	0%	0%	0%		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)					Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Benchmark Assessment (Proficiency) ELA Rates*	Please share results of analysis of % passing, including YTD analysis by grades and subgroups. *Identify patterns by grade/subgroups *Identify patterns by chronic absenteeism *Identify patterns by students with chronic disciplinary infractions	Grade	Cycle 1	Cycle 2	Cycle 3	Cycle 4	<a href="https://docs.google.com/presentation/d/1VbeZKT0OHwPkO0JGc3G3HaWqeqilwuLrJajhweRrcRg/edit?usp=sharing">https://docs.google.com/presentation/d/1VbeZKT0OHwPkO0JGc3G3HaWqeqilwuLrJajhweRrcRg/edit?usp=sharing</a>  <a href="https://docs.google.com/spreadsheets/d/1nawCzfb1tBV17MruSSZoLVysTPfHKJnVS9OMTyxX3Nk/edit?gid=0#gid=0">https://docs.google.com/spreadsheets/d/1nawCzfb1tBV17MruSSZoLVysTPfHKJnVS9OMTyxX3Nk/edit?gid=0#gid=0</a>	Grades 5-8 ELA Students perform better on the Unit Benchmark assessments in comparison to the NJSLA. There is an increase in overall proficiency from Cycle 1 to Cycle 3. Additionally, 6th grade tends to outperform the other grade levels on the Unit Benchmark assessments. Grade 7 is the only grade level that shows a decrease. 7th grade historically underperforms on the Unit Benchmark assessments. Lack of motivation, effort, and skill seem to be factors for this grade/age level.  Target Standards Analysis/Reflections
		K	0%	0%	0%	0%		
		1	0%	0%	0%	0%		
		2	0%	0%	0%	0%		
		3	0%	0%	0%	0%		
		4	0%	0%	0%	0%		
		5	27%	21%	33%	31%		
		6	44%	28%	55%	37%		
		7	43%	52%	36%	25%		
		8	42%	6%	47%	22%		
		9	0%	0%	0%	0%		
		10	0%	0%	0%	0%		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)					Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Grade	Cycle 1	Cycle 2	Cycle 3	Cycle 4		
		11	0%	0%	0%	0%	<p>Grade 5 Students had difficulty connecting to the story. If students were able to markup the text and annotate, they would be able to follow the story better. It is difficult for students to synthesize and summarize the reading and digest it into an easily discernible theme.</p> <p>Grade 6 Lowest performing standard is W.6.2.C (transition words/phrases), same as last year. RL.6.4 - This continues to be an issue for our students year after year. We need more "Word Study". and more practice resources to help the students. Growth is being</p>	
		12	0%	0%	0%	0%		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
				<p>shown from BM 1 to BM 3 for Target Standard 6.2 (theme/summary).</p> <p>Grade 7 Proficiency rate has increased over the past two years. A noticeable increase in proficiency for standard RL7.1 (citing text evidence). On the other hand, there is a noticeable decrease in proficiency for standard RL.7.6 (point of view). Growth is being shown from BM 1 to BM 3 for both Target Standards.</p> <p>Grade 8 Lowest Performing RL.8.2 Determine a theme or central idea of a text &amp; RL.8.4 Determine the meaning of words and phrases as they are</p>

Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
				<p>used in a text. These are standards that we have been reviewing in class, but they are foundational, big concepts that students have not had enough practice in. Growth is being shown from BM 1 to BM 3 for Target Standard 8.2 (theme/summary).</p>

Data Source	Factors to Consider	Prepopulated Data (Column not editable)					Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Benchmark Assessment (Proficiency) Math Rates*	Please share results of analysis of % passing, including YTD analysis by grades and subgroups. *Identify patterns by grade/subgroups *Identify patterns by chronic absenteeism *Identify patterns by students with chronic disciplinary infractions	Grade	Cycle 1	Cycle 2	Cycle 3	Cycle 4	<a href="https://docs.google.com/presentation/d/1VbeZKT0OHwPkO0JGc3G3HaWqeqilwuLrJajhweRrcRg/edit#slide=id.g2b91fe02c8e_0_60">https://docs.google.com/presentation/d/1VbeZKT0OHwPkO0JGc3G3HaWqeqilwuLrJajhweRrcRg/edit#slide=id.g2b91fe02c8e_0_60</a>  <a href="https://docs.google.com/spreadsheets/d/1nawCzfb1tBV17MruSSZoLVysTPfHKJnVS9OMTyxX3Nk/edit?gid=0#gid=0">https://docs.google.com/spreadsheets/d/1nawCzfb1tBV17MruSSZoLVysTPfHKJnVS9OMTyxX3Nk/edit?gid=0#gid=0</a>	Grade 5 Math Students perform better on the Unit Benchmark assessments in comparison to the NJSLA. There is an increase in overall proficiency from cycle 1 to cycle 3.  Grade 6 Math 6th grade tends to outperform the other grade levels on the Unit Benchmark assessments. Proficiency rates have remained consistent.  Grades 7 & 8 Math There is an increase in overall proficiency from cycle 1 to cycle 3. 7th grade historically underperforms on the Unit Benchmark assessments. Lack of motivation, effort, and
		K	0%	0%	0%	0%		
		1	0%	0%	0%	0%		
		2	0%	0%	0%	0%		
		3	0%	0%	0%	0%		
		4	0%	0%	0%	0%		
		5	19%	43%	29%	30%		
		6	28%	62%	28%	8%		
		7	4%	10%	13%	11%		
		8	13%	41%	18%	30%		
		9	0%	0%	0%	0%		
		10	0%	0%	0%	0%		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)					Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Grade	Cycle 1	Cycle 2	Cycle 3	Cycle 4		
		11	0%	0%	0%	0%	<p>skill seem to be the cause.</p> <p>Target Standards Analysis/Reflections Grade 5 Students are not retaining prerequisite skills. Many students struggle with using assessment time to the fullest and do not read the assigned question completely through to analyze what was being asked of them to find.</p> <p>Grade 6 Students are not retaining prerequisite skills. Students are not reading the problems as evidenced by student responses. We need to teach coordinate grids with decimals and fractions or the grid on the</p>	
		12	0%	0%	0%	0%		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
				<p>benchmark should be changed. This benchmark has a large variety of skills and not enough time to cover it all.</p> <p>Grade 7 Students are not retaining prerequisite skills and possess lack of stamina to read the questions for understanding. Students do well with the operations in isolation but get confused when there is mixed practiced. Lack of confidence in working with fractions and decimals</p> <p>Grade 8 Students are not retaining prerequisite skills and appear to not have enough time to practice to create true understanding</p>



Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
				<p>and to maximize retention. Students truly do not seem invested in showing their best work on the benchmark.</p>

Data Source	Factors to Consider	Prepopulated Data (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
ACCESS for ELL's	Student progress to English Language Proficiency (Grades K-12).	Percent of English Learners Making Expected Growth to	13.3%	ACCESS Scores  <a href="https://drive.google.com/file/d/1Kfe4TIVCb3qctX_rNlrVIQQNFBYGHw_5/view">https://drive.google.com/file/d/1Kfe4TIVCb3qctX_rNlrVIQQNFBYGHw_5/view</a>	While there was 100% participation in taking the ACCESS students have shown since COVID a difficulty with the productive languages of speaking and writing where traditionally it has been reading and writing. Students still struggle with reading and since the reading section of the assessment tiers students into their speaking and writing portions of the tests, students are not placing into the higher tiered tests. This precludes students from being able to reach proficiency (4.5) since the lower tiers are capped at the mid to high 3s.

CLIMATE & CULTURE				
Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends

Data Source	Factors to Consider	Prepopulated Data (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Enrollment*	Number of students enrolled in your building *Identify overall enrollment trends *Identify enrollment by grade and subgroup	Overall YTD Student Enrollment Average	898	2023-2024 5/22/24 Overall: 898 Males: 445 Females: 453	Enrollment has increased since the 2016- 2017 school year and peaked in 2021-2022 school year. Now there appears to be a slight decrease each year. However there does not appear to be any discernible pattern regarding the increase by females and males.
		Subgroup 1 YTD Student Enrollment Average	0	2022-2023 EOY Overall: 909 Males: 465 Females: 444	
		Subgroup 2 YTD Student Enrollment Average	0	2021-2022 EOY Overall: 944 Males: 482 Females: 462	
			2020-2021 EOY Overall: 911 Males: 475 Females: 436  2019-2020 Overall: 915 Males-484 Females- 431  2018-2019 Overall YTD- 841 YTD Females- 421 YTD Males- 420  2017-2018 Overall YTD- 783		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Attendance Rate (Students)*	The average daily attendance for students in your building *Identify patterns by grade *Identify patterns by teacher *Identify interventions	Overall YTD Student Attendance Average	95.28%	YTD Females- 381 YTD Males- 402  2016-2017 Overall YTD- 776 YTD Females- 383 YTD Males- 393  2022-2023- 96.13% 2021-2022- 95.91% 2020-2021- 97.85%	No significant pattern by teacher or grade over the past 3 year
		Subgroup 1 YTD Student	0.00%		
		Subgroup 2 YTD Student Attendance Average	0.00%		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends	
Chronic Absenteeism (Students)*	Chronic absenteeism is defined as the percentage of students who are absent 10% or more of the days between the start of school to the current date ("year to date") and includes both excused and unexcused absences. For chronic absenteeism for students in your building *Identify patterns by grade *Identify patterns by teacher *Identify interventions	Overall YTD Chronic Absenteeism		2022-2023- 8.42% 2021-2022- 16.20% 2020-2021- not calculated	Prior to the pandemic, chronic absenteeism has not been an issue at the middle school. However, due to the impact of the pandemic, chronic absenteeism has become something with which we must contend. However, Attendance has been tracked monthly, and those students with chronic absenteeism were taking to truancy court, required to attend ESY, or retained.	
		Subgroup 1 YTD Chronic				9.54%
		Subgroup 2 YTD Chronic Absenteeism				0.00%
						0.00%
Attendance Rate (Staff)*	The average daily attendance for staff *Identify patterns by grade *Identify chronic absenteeism *Identify reasons for absenteeism	Staff Attendance YTD		2022 -2023- 89.05% 2021 - 2022- 87.36% 2020-2021- 96.21%	As with the students, we are still working our way back from COVID related high absenteeism rates. Additionally, We had several vacancies and a substitute shortage which may have an impact on staff attendance.	
						87.84%

Data Source	Factors to Consider	Prepopulated Data (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Discipline*	The number of suspensions, expulsions, and incident reports *Identify types of incidents *Identify patterns by subgroup *Identify chronic offenders			In-school 2022-2023- 5.03% 2021-2022- 5.04% 2020-2021- remote  Out-of-school 2022-2023- 2.83% 2021-2022- 1.70% 2020-2021- remote	In-School Suspension rates remained steady. Out-of-School Suspension rate increased due to a significant physical altercation involving multiple students with lengthy suspensions.  Reinforcing school expectations using PBIS techniques and rewards State of the Grade assemblies at each grade level outlining concerns Rearranging the students composition of several classrooms in grades 6 and 7 Parent Meetings
		Student Suspension YTD Average - In School	5.02%		
		Student Suspension YTD Average - In School for Subgroup 1	0.00%		
		Student Suspension YTD Average - In School for Subgroup 2	0.00%		
		Student Suspension YTD Average - Out of School	0.00%		
		Student Suspension YTD Average - Out of School for Subgroup 1	0.00%		

Data Source	Factors to Consider	Prepopulated Data (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Student Suspension YTD Average - Out of School for Subgroup 2	3.38%		



Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Climate & Culture Surveys	Results from surveys *Identify staff satisfaction and support *Identify perception of the environment *Identify perceptions of students *Identify perceptions of family		Staff Survey  <a href="https://docs.google.com/spreadsheets/d/108MA_ZZ74vxENXd_qPKhSf2zi8q2wVg695pJftZX95g/edit?gid=845810241#gid=845810241">https://docs.google.com/spreadsheets/d/108MA_ZZ74vxENXd_qPKhSf2zi8q2wVg695pJftZX95g/edit?gid=845810241#gid=845810241</a>  Student Survey  <a href="https://docs.google.com/spreadsheets/d/1tVJnllaSpLSVJdv8eXXtXk5uWrDozEiYXMVvm5KIVqQ/edit?gid=1580960052#gid=1580960052">https://docs.google.com/spreadsheets/d/1tVJnllaSpLSVJdv8eXXtXk5uWrDozEiYXMVvm5KIVqQ/edit?gid=1580960052#gid=1580960052</a>	Staff Survey 45 respondents 41% participation rate  Student Surveys #1 698 respondents 79% participation rate  #2 617 respondents 68% participation rate  #3 679 respondents 75% participation rate  #4 390 respondents 58% participation (this took place during Chromebook collection)  Initially the purpose of the surveys were to poll students regarding items they wanted to see in the building. However, due to a major physical altercation involving

Data Source	Factors to Consider	Prepopulated Data (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
				multiple students, we pivoted to obtaining students feeling regarding safety and made operational accordingly.

COLLEGE & CAREER READINESS						
Data Source	Factors to Consider	Prepopulated Data (Column not editable)			Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Graduation Cohort (HS ONLY) - Federal Graduation Rate	What interventions are in place for students at risk? Examples of what could cause a student to be at risk: * under credited * chronically absent * frequent suspension (* - Data suppressed)					
		Student Group	5 Year Rate	4 Year Rate		
		Schoolwide				
		White				
		Hispanic				
		Black or African American				
		Asian, Native Hawaiian, or Pacific Islander				
		American Indian or Alaska Native				
		Two or More Races				
		Economically Disadvantaged Students				
		Students with Disabilities				

Data Source	Factors to Consider	Prepopulated Data (Column not editable)			Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Student Group	5 Year Rate	4 Year Rate		
		English Learners				
		Homeless Students				
		Students in Foster Care				

Data Source	Factors to Consider	Prepopulated Data (Column not editable)								Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Post-Secondary Rates	% of students that enroll in post-secondary institution.	Student Group	% Enrolled in Any Institution	% Enrolled in 2-Year Institution	% Enrolled in 4-Year Institution	% Enrolled in Public Institution	% Enrolled in Private Institution	% Enrolled in In-State Institution	% Enrolled in Out-of-State Institution		
		Statewide									
		White									
		Hispanic									
		Black or African American									
		Asian, Native Hawaiian, or Pacific Islander									

Data Source	Factors to Consider	Prepopulated Data (Column not editable)							Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends	
		Student Group	% Enrolled in Any Institution	% Enrolled in 2-Year Institution	% Enrolled in 4-Year Institution	% Enrolled in Public Institution	% Enrolled in Private Institution	% Enrolled in In-State Institution	% Enrolled in Out-of-State Institution		
		American Indian or Alaska Native									
		Two or More Races									
		Economically Disadvantaged Students									
		Students with Disabilities									
		English Learners									

Data Source	Factors to Consider	Prepopulated Data (Column not editable)								Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
		Student Group	% Enrolled in Any Institution	% Enrolled in 2-Year Institution	% Enrolled in 4-Year Institution	% Enrolled in Public Institution	% Enrolled in Private Institution	% Enrolled in In-State Institution	% Enrolled in Out-of-State Institution		
		Homeless Students									
		Students in Foster Care									
College Readiness Test Participation	Percentage of students enrolled in the 12th grade who took the SAT or ACT and the percentage of students enrolled in 10th and 11th grade who took the PSAT										

Data Source	Factors to Consider	Prepopulated Data (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Algebra	Previous year's data provided. Please provide current year's data if possible.	# of 8th grade students enrolled in Algebra 1	17		Students in the Algebra I section outperformed their peers on the NJSLA. The proficiency declined from the previous year due to losing their teacher halfway through the year. All of the students in the class received a C or higher in the class.
		% of students with a C or better			
		Count of students who took the Algebra section of PARCC	17		
		% of students who scored 4 or 5 on the PARCC assessment	29%		



EVALUATION INFORMATION

Data Source	Factors to Consider	Prepopulated Data (from prior year's ASP Reporting tab) (Column not editable)		Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
Learning Walks / Informal Classroom Observations	*Identify # teachers to evaluate *Identify % of teachers on CAP in the previous school year *Identify instructional trends *Identify professional development needs	Evaluation framework	Danielson	3.6.24 Learning walk <a href="https://docs.google.com/document/d/1eOwk3mxXPkzw7NC8f_9DOloquHzBgNKtotNM1fvXbFs/edit">https://docs.google.com/document/d/1eOwk3mxXPkzw7NC8f_9DOloquHzBgNKtotNM1fvXbFs/edit</a>	Teachers are doing a better job of posting learning targets  When learning targets are posted, learning target and student work are aligned
		# Teachers to Evaluate	83		
		# Teachers on CAP	0		
		# Teachers receiving mSGP		3.14.24 Learning walk <a href="https://docs.google.com/document/d/1nyGrxt6fEiH7vWf6003G_H-0_5M5q9RSncQ2xWD0UOc/edit">https://docs.google.com/document/d/1nyGrxt6fEiH7vWf6003G_H-0_5M5q9RSncQ2xWD0UOc/edit</a>	Some teachers still need work on creating meaningful learning targets
		null	Total		
		Cycle 1	2		
		Cycle 2	2		
		Cycle 3	2		
		Cycle 4	1	5.20.24 <a href="https://docs.google.com/document/d/1kkWD4EUpl8UBaqIKkVXuCLjrr8oe2QmVzd7hJhYft6o/edit">https://docs.google.com/document/d/1kkWD4EUpl8UBaqIKkVXuCLjrr8oe2QmVzd7hJhYft6o/edit</a>	Teachers require resources/assistance with formative assessment
		Building Admin will focus on LTs in lesson plans to			

Data Source	Factors to Consider	Prepopulated Data (from prior year's ASP Reporting tab) (Column not editable)	Additional Data Qualitative and Quantitative (best available formative assessment data)	Observations / Trends
				<p>assess who needs support.</p> <p>Formative assessment information shared during the in-service and added to JJA's Instructional Corner will be added to LMS weekly communication</p>

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< Other Indicators - NO DATA >

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## Comprehensive Needs Assessment Process Questions

1. Describe how the school planning team will disseminate the results of the comprehensive needs assessment and ensure all relevant stakeholders, including stakeholders outside of the ASP school planning team, receive this information in a timely and understandable manner?

The school planning team will disseminate the results of the comprehensive needs assessment via faculty meetings, Department meetings, and/or PLC meetings. A complete overview of the comprehensive needs assessment will be presented during the first faculty meeting of the year. Thereafter, specific areas of the needs assessment will be shared during monthly faculty meetings held throughout the school year. The comprehensive needs assessment will also be shared during PLC team meetings where school planning team members will be able to facilitate in depth discussions.

2. How will the school's parent and family engagement program help to address the priority needs identified in the comprehensive needs assessment?

As a major stakeholder the parent and family engagement program will help gather and prioritize specific needs for students. The parent and family engagement program would allow for a different perspective and point of view outside those of the school employees. This in turn would be shared and compared to other stakeholders "needs", which would help provide specific data. The data would help address the priority of needs.

## Reflection and Growth Rubric

Component	Indicator Descriptor Level		Overall Strengths Summary	Areas of Focus Summary	
Standards, Student Learning Objectives (SLOs), and Effective Instruction	1	A	3-Developing	We consistently Implement, revise, and reflect on SLOs as we deliver our units of study. We assess students to determine their progress in meeting SLOs. We must continue to use the data to drive changes and instruction and unit design. Objectives are aligned to standards and curriculum.	Career ready practices need to be aligned to SLOs and all subject areas so they can be taught purposefully.
	2	A	4-Sustaining		
	3	A	4-Sustaining		
	4	A	3-Developing		
	5	A	1-Not Addressed		
Assessment	1	A	4-Sustaining	All grade levels in math and ELA have developed common summative assessments using linkit for all units and use data protocols to participate and reflection and revision. Teachers use formative assessments, discuss them during PLCs, and use them to drive instruction period all areas have common summative assessments.	We have developed common pre-assessments. However we need to develop common formative assessments to be able to formally use the data to drive next steps in instruction.
	2	A	3-Developing		
	3	A	2-Emerging		
Professional Learning Community (PLC)	1	A	3-Developing	The Lindenwold Middle School PLC teams are organized into content groups to help promote student learning and achieve the schools SMART goals. Each PLC group has a separate log where documentation of each meeting includes time topic dates and participants. During common planning time, teachers are able to collaborate with colleagues on different topics of professional learning.	While Lindenwold Middle School PLC teams are largely effective, the lack of following prescribed norms sometime interfere with the PLCs focus on student learning.
	2	A	4-Sustaining		
	3	A	3-Developing		
	4	A	3-Developing		

Component	Indicator Descriptor Level		Overall Strengths Summary	Areas of Focus Summary
Culture	1	A	3-Developing	We need to do a better job of increasing our community outreach so that we can collaborate with and gain feedback from families. Additionally, and Improvement is needed in the pier to peer interactions, both student to student and staff to staff, as well as the interactions between staff and students.
	2	A	2-Emerging	
	3	A	2-Emerging	
	4	A	3-Developing	
	5	A	3-Developing	
	6	A	2-Emerging	
	7	A	3-Developing	
	8	A	4-Sustaining	
	9	A	3-Developing	
	10	A	3-Developing	
	11	A	3-Developing	
	12	A	3-Developing	
	13	A	4-Sustaining	
	14	A	4-Sustaining	
Teacher and Principal Effectiveness	1	A	4-Sustaining	N/A
			<p>The Danielson framework is used to evaluate teachers and principals. All teachers and leaders have received sufficient training in the evaluation framework. Student growth objectives are directly connected to slo's and provide meaningful data on areas of student growth and drive on going instruction. Meaningful feedback is provided after all informal observations.</p>	

## Priority Performance Needs and Root Cause Analysis

Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS
Effective Instruction	Many students in grades 5-8 are reading below grade level and struggle with fluency and reading comprehension. Due to these factors, students struggle with performing proficient on grade-level benchmarks.	<ul style="list-style-type: none"> <li>- Students are reading below grade level.</li> <li>- Many of our students struggle with foundational reading and writing skills, such as phonemic awareness, decoding, fluency, and grammar.</li> <li>- Students need more targeted time for literacy instruction and intervention in order to accelerate reading level growth.</li> <li>- Our ML population has increased, which leads to lower scores because they are still acquiring language skills.</li> </ul>	Schoolwide				





Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLs
				1	Small Group Instruction  Teachers will implement small group instruction in their classrooms. This instructional model will allow teachers to more effectively address the needs of their students through small group instruction focused on areas of weakness as identified through formative assessment. Teachers will continue to be provided with professional development focused on instructional practice, unpacking standards, and effective planning. Small groups will typically meet between three and	Promising	<a href="https://ies.ed.gov/ncee/WWC/PracticeGuide/8">https://ies.ed.gov/ncee/WWC/PracticeGuide/8</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS	
					five times a week, for 20-40 minutes.			
					2 Intervention Classes with Targeted Standards	Intensive and individualized interventions will be made available for struggling readers that can be provided by trained specialists, such as a Reading Specialist.	Promising	<a href="https://ies.ed.gov/ncee/WWC/PracticeGuide/8">https://ies.ed.gov/ncee/WWC/PracticeGuide/8</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS	
				3	Data-Informed Instruction	Teachers will utilize common planning time and PLC time to analyze student pre-assessment data and formative assessment data to identify learning gaps, instructional deficiencies, and student misconceptions. Teachers will use the data they obtain to make decisions about which students need interventions and the best methods and resources for meeting the needs of diverse learners.	Demonstrates a Rationale	<a href="https://ies.ed.gov/ncee/WWC/PracticeGuide/12">https://ies.ed.gov/ncee/WWC/PracticeGuide/12</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS
Social and Emotional Learning	Through SEL and PBSIS Lessons, students will be able to develop emotion regulation, positive relationship building, and responsible decision making. By developing these competencies, student engagement in learning will increase.	Students are still having difficulty demonstrating appropriate school behavior and expectations as a result of the pandemic and remote learning. In addition, we have experienced staffing shortages which have not allowed students the ability to build and sustain meaningful relationships with their peers and staff in an environment that supports student engagement.	Schoolwide				



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLs	
				1	Professional Development	Classroom teachers, in coordination with other school personnel (administrators, grade-level teams, and special educators), can benefit from adopting a schoolwide approach to preventing problem behaviors and increasing positive social interactions among students and with school staff. This type of systemic approach requires a shared responsibility on the part of all school personnel, particularly the administrators who establish and support consistent schoolwide	Moderate	<a href="https://ies.ed.gov/ncee/wwc/PracticeGuide/4">https://ies.ed.gov/ncee/wwc/PracticeGuide/4</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS
					practices and the teachers who implement these practices both in their individual classrooms and beyond.		



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLs	
				2	SEL Instruction	Classroom teachers, in coordination with other school personnel (administrators, grade-level teams, and special educators), can benefit from adopting a schoolwide approach to preventing problem behaviors and increasing positive social interactions among students and with school staff. This type of systemic approach requires a shared responsibility on the part of all school personnel, particularly the administrators who establish and support consistent schoolwide	Moderate	<a href="https://ies.ed.gov/ncee/wwc/PracticeGuide/4">https://ies.ed.gov/ncee/wwc/PracticeGuide/4</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS
					practices and the teachers who implement these practices both in their individual classrooms and beyond.		





Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLs	
				3	PBIS Lessons	Classroom teachers, in coordination with other school personnel (administrators, grade-level teams, and special educators), can benefit from adopting a schoolwide approach to preventing problem behaviors and increasing positive social interactions among students and with school staff. This type of systemic approach requires a shared responsibility on the part of all school personnel, particularly the administrators who establish and support consistent schoolwide	Moderate	<a href="https://ies.ed.gov/ncee/wwc/PracticeGuide/4">https://ies.ed.gov/ncee/wwc/PracticeGuide/4</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS
					practices and the teachers who implement these practices both in their individual classrooms and beyond.		

Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLs
Effective Instruction	Many students in grades 5-8 are performing below grade level in mathematics. The students struggle from lack of basic foundational skills, stamina to work through multi-step problems, and word problems.	"- Low reading achievement is having an impact on students' abilities to read and understand math problems. - Students need more time for math instruction and intervention in order to fill in the gaps in math skills. --Lack of professional development related to quality math instruction and monitoring student progress and providing appropriate remediation - - Lack of teacher training pertaining to unpacking the standards and prioritizing major, supporting, and additional content	Schoolwide	1 Small Group Instruction	Instruction during the intervention should be explicit and systematic. This includes providing models of proficient problem solving, verbalization of thought processes, guided practice, corrective feedback, and frequent cumulative review.	Promising	<a href="https://ies.ed.gov/ncee/WWC/Study/89849">https://ies.ed.gov/ncee/WWC/Study/89849</a>
				2 On-going professional development with outside consultant in order to support teachers in improving student learning	Teachers will continue to be provided with professional development from an outside consultant focused on instructional practice, unpacking standards, and effective planning.	Promising	<a href="https://ies.ed.gov/ncee/WWC/Documents/PracticeGuide/20072004.pdf">https://ies.ed.gov/ncee/WWC/Documents/PracticeGuide/20072004.pdf</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLs	
		"		3	Professional Learning Communities (PLC) and Data Informed Instruction	Teachers will utilize common planning time and PLC time to analyze student pre-assessment data and formative assessment data to identify learning gaps, instructional deficiencies, and student misconceptions. Teachers will use the data they obtain to make decisions about which students need interventions and the best methods and resources for meeting the needs of diverse learners.	Demonstrates a Rationale	<a href="https://ies.ed.gov/ncee/WWC/Documents/PracticeGuide/ddm_pg_092909.pdf">https://ies.ed.gov/ncee/WWC/Documents/PracticeGuide/ddm_pg_092909.pdf</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLs
Effective Instruction	Many students in grades 5-8 are performing below grade level in mathematics. The students struggle from lack of basic foundational skills, stamina to work through multi-step problems, and word problems	"- Low reading achievement is having an impact on students' abilities to read and understand math problems. - Students need more time for math instruction and intervention in order to fill in the gaps in math skills. --Lack of professional development related to quality math instruction and monitoring student progress and providing appropriate remediation - - Lack of teacher training pertaining to unpacking the standards and prioritizing major, supporting, and additional content	Math	1 Use of Instructional Technology	Teachers will implement small group instruction in their classrooms. This instructional model will allow teachers to more effectively address the needs of their students through small group instruction focused on areas of weakness as identified through formative assessments and IXL data.	Promising	<a href="https://www.ixl.com/membership/teachers/research">https://www.ixl.com/membership/teachers/research</a>
				2 On-going professional development with outside consultant in order to support teachers in improving student learning	Teachers will continue to be provided with professional development from an outside consultant focused on instructional practice, unpacking standards, and effective planning.	Promising	<a href="https://ies.ed.gov/ncee/WWC/PracticeGuide/8">https://ies.ed.gov/ncee/WWC/PracticeGuide/8</a>



Area of Focus for SMART Goals	Priority Performance Needs	Possible Root Causes	Target Population(s) /Subgroup(s)	List the Evidence-Based Intervention (Strategy/ Practice/ Activity)	Briefly Describe the Evidence-Based Intervention (Strategy/ Practice/ Activity) used to address the Priority Performance Need(s)	Evidence Tier	Evidence Link (s) or URLS
				3 Professional Learning Communities (PLC) and Data Informed Instruction	Teachers will utilize common planning time and PLC time to analyze student performance data on the ACCESS and formative assessment data to identify learning gaps, instructional deficiencies, and student misconceptions. Teachers will use the data they obtain to make decisions about which students need interventions and the best methods and resources for meeting the needs of diverse learners.	Demonstrates a Rationale	<a href="https://ies.ed.gov/ncee/WWC/PracticeGuide/12">https://ies.ed.gov/ncee/WWC/PracticeGuide/12</a>

## SMART Goal 1

By June 2025, 50% of students in grade 5 will demonstrate mastery on major standards from pre-assessment 1 to benchmark 3.

Area of Focus: Effective Instruction  
 Content Area: ELA  
 Priority Performance: Many students in grades 5-8 are reading below grade level and struggle with fluency and reading comprehension. Due to these factors, students struggle with performing proficient on grade-level benchmarks.

Target Population: Schoolwide

### Interim Goals

#### SMART Goal 1

End of Cycle	Interim Goal	Source(s) of Evidence
Nov 15	11/15/2024 95% of grade 5 students will complete the pre-assessment, and students that score below 50% will receive at least 5 sessions of small group, targeted instruction.	Pre-assessments Learning Plans
Feb 15	By 2/15/2025, 25% of students in grade 5 will demonstrate mastery on major standards from pre-assessment 1 to benchmark 1.	Benchmark1 Small Group Instruction Data
Apr 15:	By 4/15/2025, 50% of students in grade 5 will demonstrate mastery on major standards from pre-assessment 1 to benchmark 3.	Benchmark 3 Learning Plans

End of Cycle	Interim Goal	Source(s) of Evidence
Jul 1	By June 2025, 50% of students in grade 5 will demonstrate mastery on major standards from pre-assessment 1 to benchmark 3.	Pre-assessments Benchmark1 Benchmark 3 Small Group Instruction Data Learning Plans

### Strategy 1 - Small Group Instruction

#### Action Steps

##### SMART Goal 1 - Strategy 1

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	1	School Leadership Team will measure effectiveness of small group instruction according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
2	1	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team



Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
3	1	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	10/1/24	6/30/25	Director of Curriculum; Supervisor of Instruction; ELA Coach
4	1	Provide families with workshops and materials that engage them in grade-level learning goals. Print suggestions for parents on ways to support their children at home.	9/30/24	6/30/25	District Administration; Building Administration; Coaches
5	1	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
6	1	School Leadership will ensure that teachers continue the use of intervention instructional technology and provide training and support during PLCs as needed.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
7	1	Teachers will be provided professional development on the workshop model by an outside consultant.	10/31/24	5/30/25	Leadership Team; Consultant
8	1	Reading specialist will provide pull-out instruction to readers who are reading 1-2 levels below grade level.	9/1/24	5/31/25	Reading Specialist, Leadership Team
9	1	School Leadership Team will establish a system for notetaking (delegating taking minutes and capturing next steps)	9/26/24	6/30/25	Leadership Team

## Budget Items

### SMART Goal 1 - Strategy 1

Corresponding Action Step	Resource / Description	Funding Category / Object Code	Funding Requested	Funding Source
8	Reading Specialist Salary	INSTRUCTION - Personnel Services - Salaries / 100-100	\$93,078	SIA
8	Reading Specialist Benefits	SUPPORT SERVICES - Personnel Services - Employee Benefits / 200-200	\$91,322	SIA

### Strategy 2 - Intervention Classes with Targeted Standards

## Action Steps

### SMART Goal 1 - Strategy 2

Step Number	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	2	School Leadership Team will measure effectiveness of Intervention Classes according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
2	2	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	9/30/24	6/30/25	Director of Curriculum; Supervisor of Instruction; ELA Coach

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
3	2	School Leadership will ensure that teachers continue the use of intervention instructional technology and provide training and support during PLCs as needed.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
4	2	Students identified as needing long term intervention will be targeted for intervention through I&RS with the school Reading Interventionist.	9/30/24	5/30/25	Supervisor of Instruction; I&RS Committee
5	2	Establish a system for ensuring all students receive positive commendation (via phone calls, written communication) and provide families with accessible and relevant resources to use at home with their child to increase engagement and improve student growth.	10/15/24	6/30/25	Supervisor of Instruction; Intervention Teachers

### Budget Items

#### SMART Goal 1 - Strategy 2

Correspondin g Action Step	Resource / Description	Funding Category / Object Code	Funding Requested	Funding Source
3	Intervention instructional technology	INSTRUCTION - Supplies & Materials / 100-600	\$29,700	State/Local

#### Strategy 3 - Data-Informed Instruction

## Action Steps

### SMART Goal 1 - Strategy 3

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	3	School Leadership Team will measure effectiveness of Data-Informed Instruction according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
2	3	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
3	3	Teachers will use PLCs to analyze data and make data-informed curricular decisions.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team; Teachers
4	3	Establish a system for ensuring all students receive positive commendation (via phone calls, written communication) and provide families with accessible and relevant resources to use at home with their child to increase engagement and improve student growth.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
5	3	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
6	3	Continue incentives for performance on major standards, benchmarks, and Bring on the Benchmark questions	11/29/24	6/30/25	Coaches
7	3	Teachers will regularly analyze formative and summative assessment data during common planning time and other prep periods to inform instruction. Teachers will use Data Tracker to monitor student progress on major standards.	9/23/24	6/13/25	ELA teachers

## Budget Items

### SMART Goal 1 - Strategy 3

Correspondin g Action Step	Resource / Description	Funding Category / Object Code	Funding Requested	Funding Source
6	incentives for mastery of major standards, benchmark, and Bring on the benchmark.	SUPPORT SERVICES - Supplies & Materials / 200-600	\$2,500	State/Local

## SMART Goal 2

By June 2025, student engagement in the classrooms will increase as evidenced by 80% of teachers earning a 3 or a 4 in the category of student engagement on the Danielson Framework.

Area of Focus	Social and Emotional Learning
Content Area	All Content areas
Priority Performance	Through SEL and PBSIS Lessons, students will be able to develop emotion regulation, positive relationship building, and responsible decision making. By developing these competencies, student engagement in learning will increase.

Target Population: Schoolwide

### Interim Goals

SMART Goal 2

End of Cycle	Interim Goal	Source(s) of Evidence
Nov 15	By 11/15/2024 student engagement in the classrooms will increase as evidenced by 20% of teachers meeting student engagement learning walk expectations	Teacher observations Learning Walks Teacher Surveys Student Surveys

End of Cycle	Interim Goal	Source(s) of Evidence
Feb 15	By 2/15/2025 student engagement in the classrooms will increase as evidenced by 40% of teachers earning a 3 or a 4 in the category of student engagement on the Danielson Framework.	Teacher observations Learning Walks Teacher Surveys Student Surveys
Apr 15:	By 4/15/2025 student engagement in the classrooms will increase as evidenced by 60% of teachers meeting student engagement learning walk expectations	Teacher observations Learning Walks Teacher Surveys Student Surveys
Jul 1	By June 2025, student engagement in the classrooms will increase as evidenced by 80% of teachers earning a 3 or a 4 in the category of student engagement on the Danielson Framework.	Teacher observations Learning Walks Teacher Surveys Student Surveys

## Strategy 1 - Professional Development

### Action Steps

#### SMART Goal 2 - Strategy 1

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	1	School Leadership Team will measure effectiveness of small group instruction according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
2	1	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
3	1	Provide families with accessible and relevant resources to use at home with their child to increase engagement and improve student growth.	9/30/24	6/30/25	Principal; C&C Assistant Principal; Supervisor of Instruction; C&C Committee
4	1	The Climate and Culture committee will support SEL and PBSIS expectations throughout the building Teachers will be provided professional development on PBSIS Expectations and SEL Techniques.	9/30/24	6/30/25	C&C Assistant Principal; C&C Committee

< SMART Goal 2, Strategy 1 - Budget Items: NO DATA >

## Strategy 2 - SEL Instruction



## Action Steps

### SMART Goal 2 - Strategy 2

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	2	School Leadership Team will measure effectiveness of SEL Instruction to improve student engagement according to walkthrough and observation data	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
2	2	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
3	2	Provide families with accessible and relevant resources to use at home with their child to increase engagement and improve student growth.	9/30/24	6/30/25	Principal; C&C Assistant Principal; Supervisor of Instruction; C&C Committee
4	2	The Climate and Culture committee will support SEL and PBSIS expectations throughout the building Teachers will be provided professional development on PBSIS Expectations and SEL Techniques.	9/30/24	6/30/25	C&C Assistant Principal; C&C Committee

## Budget Items

### SMART Goal 2 - Strategy 2

Corresponding Action Step	Resource / Description	Funding Category / Object Code	Funding Requested	Funding Source
4	Materials/Incentives/rewards for achieving PBIS/SEL goals/excpektations	INSTRUCTION - Purchased Professional & Technical Services / 100-300	\$2,000	State/Local

### Strategy 3 - PBIS Lessons

## Action Steps

### SMART Goal 2 - Strategy 3

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	3	School Leadership Team will measure effectiveness of PBIS Lessons to improve student engagement according to walkthrough and observation data	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team
2	3	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; ELA Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
3	3	Provide families with accessible and relevant resources to use at home with their child to increase engagement and improve student growth.	9/30/24	6/30/25	Principal; C&C Assistant Principal; Supervisor of Instruction; C&C Committee
4	3	The Climate and Culture committee will support SEL and PBSIS expectations throughout the building Teachers will be provided professional development on PBSIS Expectations and SEL Techniques.	9/30/24	6/30/25	C&C Assistant Principal; C&C Committee

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< SMART Goal 2, Strategy 3 - Budget Items: NO DATA >

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## SMART Goal 3

By June 2025, 45% of students in grade 5 will demonstrate mastery on the two lowest performing standards of each benchmark as measured by the quarterly pre-assessment and benchmark data.

Area of Focus                      Effective Instruction

Content Area                      Mathematics

Priority Performance              Many students in grades 5-8 are performing below grade level in mathematics. The students struggle from lack of basic foundational skills, stamina to work through multi-step problems, and word problems.

Target Population:                Schoolwide

## Interim Goals

### SMART Goal 3

End of Cycle	Interim Goal	Source(s) of Evidence
Nov 15	By November 2024, 45% of students in grade 5 will demonstrate mastery on the two lowest performing standards as measured by the quarterly pre-assessment and benchmark data.	Pre-assessments Benchmarks
Feb 15	By June 2025, 45% of students in grade 5 will demonstrate mastery on the two lowest performing standards of each benchmark as measured by the quarterly pre-assessment and benchmark data.	Pre-assessments Benchmarks
Apr 15:	By June 2025, 45% of students in grade 5 will demonstrate mastery on the two lowest performing standards of each benchmark as measured by the quarterly pre-assessment and benchmark data.	Pre-assessments Benchmarks
Jul 1	By June 2025, 45% of students in grade 5 will demonstrate mastery on the two lowest performing standards of each benchmark as measured by the quarterly pre-assessment and benchmark data.	Pre-assessments Benchmarks

## Strategy 1 - Small Group Instruction

### Action Steps

#### SMART Goal 3 - Strategy 1

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	1	School Leadership Team will measure effectiveness of small group instruction according to pre-assessment and benchmark results.	10/1/24	6/27/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
2	1	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
3	1	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
4	1	Provide families with workshops and materials that engage them in grade-level learning goals. Print suggestions for parents on ways to support their children at home.	9/30/24	6/30/25	Supervisor of Instruction, Math Coach, Classroom teachers, Basic skills teachers. District Administration; Building Administration; Coaches
5	1	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
6	1	School Leadership will ensure that teachers continue the use of intervention instructional technology and provide training and support during PLCs as needed.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
7	1	Teachers will be provided professional development on the workshop model by an outside consultant.	10/31/24	5/30/25	Leadership Team; Consultant
8	1	School Leadership Team will establish a system for notetaking (delegating taking minutes and capturing next steps)	9/26/24	6/30/25	Leadership Team

< SMART Goal 3, Strategy 1 - Budget Items: NO DATA >

Strategy 2 - On-going professional development with outside consultant in order to support teachers in improving student learning

Action Steps

SMART Goal 3 - Strategy 2

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	2	School Leadership Team will measure effectiveness of of ongoing professional development according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
2	2	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
3	2	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
4	2	Provide families with workshops and materials that engage them in grade-level learning goals. Print suggestions for parents on ways to support their children at home.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
5	2	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
6	2	Teachers will be provided professional development on the workshop model by an outside consultant.	10/31/24	5/30/25	Leadership Team; Consultant

< SMART Goal 3, Strategy 2 - Budget Items: NO DATA >

### Strategy 3 - Professional Learning Communities (PLC) and Data Informed Instruction

#### Action Steps

##### SMART Goal 3 - Strategy 3

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
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Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	3	School Leadership Team will measure effectiveness of PLCs and Data-Informed Instruction according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
2	3	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
3	3	Teachers will use PLCs to analyze data and make data-informed curricular decisions.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
4	3	Establish a system for ensuring all students receive positive commendation (via phone calls, written communication) and provide families with accessible and relevant resources to use at home with their child to increase engagement and improve student growth.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
5	3	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
6	3	Continue incentives for performance on major standards, benchmarks, and Bring on the Benchmark questions	11/29/24	6/30/25	Coaches
7	3	Teachers will regularly analyze formative and summative assessment data during common planning and other prep periods to inform instruction. Teachers will use Data Tracker to monitor student progress on major standards.	9/23/24	6/13/25	Math Teachers

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< SMART Goal 3, Strategy 3 - Budget Items: NO DATA >

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## SMART Goal 4

By June 2025, 80% of Math teachers in grades 5-8 will implement Small Group Instruction at least 3 times a week.

Area of Focus	Effective Instruction
Content Area	Mathematics
Priority Performance	Many students in grades 5-8 are performing below grade level in mathematics. The students struggle from lack of basic foundational skills, stamina to work through multi-step problems, and word problems
Target Population:	Math

### Interim Goals

#### SMART Goal 4

End of Cycle	Interim Goal	Source(s) of Evidence
Nov 15	By June 2025, 20% of Math teachers in grades 5-8 will implement Small Group Instruction at least 3 times a week.	Learning Walks Teacher Observations Lesson Plans PLC notes
Feb 15	By June 2025, 40% of Math teachers in grades 5-8 will implement Small Group Instruction at least 3 times a week.	Learning Walks Teacher Observations Lesson Plans PLC notes
Apr 15:	By June 2025, 60% of Math teachers in grades 5-8 will implement Small Group Instruction at least 3 times a week.	Learning Walks Teacher Observations Lesson Plans PLC notes

End of Cycle	Interim Goal	Source(s) of Evidence
Jul 1	By June 2025, 80% of Math teachers in grades 5-8 will implement Small Group Instruction at least 3 times a week.	Learning Walks Teacher Observations Lesson Plans PLC notes

## Strategy 1 - Use of Instructional Technology

### Action Steps

#### SMART Goal 4 - Strategy 1

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	1	School Leadership Team will measure effectiveness of use of instructional technology according to IXL data results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
2	1	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
3	1	Provide families with workshops and materials that engage them in grade-level learning goals. Print suggestions for parents on ways to support their children at home.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
4	1	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
5	1	School Leadership will ensure that teachers continue the use of intervention instructional technology and provide training and support during PLCs as needed.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team

< SMART Goal 4, Strategy 1 - Budget Items: NO DATA >

Strategy 2 - On-going professional development with outside consultant in order to support teachers in improving student learning

## Action Steps

### SMART Goal 4 - Strategy 2

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	2	School Leadership Team will measure effectiveness of of ongoing professional development according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
2	2	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
3	2	School Leadership Team will develop and implement a system of Learning Walks to include determining and communicating look-fors, collaboratively monitoring the look-fors, communicating the trends of the learning walk.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
4	2	Provide families with workshops and materials that engage them in grade-level learning goals. Print suggestions for parents on ways to support their children at home.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
5	2	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
6	2	Teachers will be provided professional development on the workshop model by an outside consultant.	10/31/24	5/30/25	Leadership Team; Consultant

< SMART Goal 4, Strategy 2 - Budget Items: NO DATA >

### Strategy 3 - Professional Learning Communities (PLC) and Data Informed Instruction

#### Action Steps

##### SMART Goal 4 - Strategy 3

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
1	3	School Leadership Team will measure effectiveness of PLCs and Data-Informed Instruction according to pre-assessment and benchmark results.	10/1/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team

Step Numbe	Strategy	Action Steps	Start Date	Deadline	Title(s) Assigned To
2	3	School Leadership Team will meet monthly to review ASP data and progress and will collaboratively complete End of Cycle 3 Record Book.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
3	3	Teachers will use PLCs to analyze data and make data-informed curricular decisions.	9/30/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
4	3	Establish a system for ensuring all students receive positive commendation (via phone calls, written communication) and provide families with accessible and relevant resources to use at home with their child to increase engagement and improve student growth.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
5	3	Ensure at least 95% participation on every benchmark by creating and implementing a system that monitors participation rate/absentee follow-up during the benchmark window.	10/31/24	6/30/25	Director of Curriculum; Principal; Supervisor of Instruction; Math Coach; Leadership Team
6	3	Continue incentives for performance on major standards, benchmarks, and Bring on the Benchmark questions	11/29/24	6/30/25	coaches



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< SMART Goal 4, Strategy 3 - Budget Items: NO DATA >

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## Budget Summary

Budget Category	Sub Category	Function & Object Code	State/Local Budget for School	Federal Title I (School Allocation)	Federal Title I (Intervention Reserve)	Title II	Title III/ III Immigrant	Other Fed Funds- Example- Title IV	SIA	SIA Carryover	TOTAL
INSTRUCTION	Personnel Services - Salaries	100-100	\$0	\$0	\$0	\$0	\$0	\$0	\$93,078	\$0	\$93,078
INSTRUCTION	Purchased Professional & Technical Services	100-300	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000
INSTRUCTION	Other Purchased Services	100-500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INSTRUCTION	Supplies & Materials	100-600	\$29,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,700
INSTRUCTION	Other Objects	100-800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INSTRUCTION	Sub-total		\$31,700	\$0	\$0	\$0	\$0	\$0	\$93,078	\$0	\$124,778
SUPPORT SERVICES	Personnel Services - Salaries	200-100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUPPORT SERVICES	Personnel Services - Employee Benefits	200-200	\$0	\$0	\$0	\$0	\$0	\$0	\$91,322	\$0	\$91,322
SUPPORT SERVICES	Purchased Professional & Technical Services	200-300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUPPORT SERVICES	Purchased Property Services	200-400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Budget Category	Sub Category	Function & Object Code	State/Local Budget for School	Federal Title I (School Allocation)	Federal Title I (Intervention Reserve)	Title II	Title III/ III Immigrant	Other Fed Funds- Example- Title IV	SIA	SIA Carryover	TOTAL
SUPPORT SERVICES	Other Purchased Services	200-500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUPPORT SERVICES	Travel	200-580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUPPORT SERVICES	Supplies & Materials	200-600	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500
SUPPORT SERVICES	Other Objects	200-800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUPPORT SERVICES	Indirect Costs	200-860	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUPPORT SERVICES	Sub-total		\$2,500	\$0	\$0	\$0	\$0	\$0	\$91,322	\$0	\$93,822
FACILITIES	Buildings	400-720	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FACILITIES	Instructional Equipment	400-731	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FACILITIES	Noninstructional Equipment	400-732	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FACILITIES	Sub-total		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SCHOOLWIDE	Schoolwide Blended	520-930	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SCHOOLWIDE	Sub-total		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Budget Category	Sub Category	Function & Object Code	State/Local Budget for School	Federal Title I (School Allocation)	Federal Title I (Intervention Reserve)	Title II	Title III/ III Immigrant	Other Fed Funds- Example- Title IV	SIA	SIA Carryover	TOTAL
Total Cost			\$34,200	\$0	\$0	\$0	\$0	\$0	\$184,400	\$0	\$218,600

# Overview of Total Title 1 Expenditures

	Federal Title 1 (School Allocation) Total	Federal Title 1 (Intervention Reserve)	TOTAL
Included in SMART Goal Pages	\$0	\$0	\$0
Other Title 1 Expenditures	\$0	\$0	\$0
Total	\$0	\$0	\$0

## School Level Certification Page

x	The results of the Comprehensive Needs Assessment are included in the designated tabs. If applicable, the Comprehensive Data Analysis and Needs Assessment process was completed in collaboration, and with the concurrence of the assigned Regional Support Team (RST) member from the Office of Comprehensive Support. (Note: RSTs are assigned to LEAs with CII, CSI, or have at least three ATSI or TSI schools.)
x	The Annual School Plan includes at least three SMART goals with at least one area of focus being Effective Instruction. If my school was designated as CII, CSI, ATSI or TSI, the plan includes a fourth goal. All goals address the areas of priority performance needs identified during Comprehensive Needs Assessment process. The following SMART Goal areas, denoted by a checkmark, are included in this ASP.
x	Effective Instruction
x	Social and Emotional Learning
x	Effective Instruction
x	Effective Instruction
x	For CII, CSI, ATSI and TSI Schools Only: The Annual School Plan includes evidence-based interventions to improve academic achievement for all students who are not yet performing on grade level, and all SIA funds will be used for evidence-based interventions that meet the strong, moderate or promising evidence tier as set forth in the Every Student Succeeds Act (ESSA).
x	The Budget Summary includes all planned expenditures, as identified within the 'Budget Items' section of the SMART Goal pages.
x	This plan has been submitted for final review and approval by the District Business Administrator, Federal Programs Administrator, Chief School Administrator, and any other district personnel with responsibility for expenditures of federal funds to ensure all purchases and uses of funds (SIA, other Title I, other federal, and state/local) are reviewed and approved.

Completed      Jacquelyn Johnson-Arline                              Title:      Supervisor of Instruction

Date:              08/23/2024

## District Business Administrator or District Federal Programs Administrator Certification

x	The Annual School Plan (ASP) has been reviewed by designated district-level personnel to ensure all services and proposed uses of funds meet the statutory and regulatory requirements as stipulated under the Every Student Succeeds Act (ESSA) and 2 CFR Part 200.
x	I certify that I have reviewed this school's ASP and ensure proposed funding in the ASP is aligned with the ESEA Consolidated application in EWEG and used to address the school's priority performance needs.

For Comprehensive Support and Targeted Support schools only:

x	I certify I have completed and certified the required LEA Resource Equity Review.
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Certified By: Kathleen Huder

Title: Business Administrator

Date: 09/02/2024

## ASP District CSA Certification and Approval Page

x	The Annual School Plan (ASP) has been reviewed by the District CSA/designated district-level personnel to ensure all services and proposed uses of funds meet the statutory and regulatory requirements as stipulated under the Every Student Succeeds Act (ESSA) and
x	I certify that I have reviewed this school's ASP and ensure proposed funding in the ASP is aligned with the ESEA Consolidated application in EWEG and used to address the school's priority performance needs.

Certified By: Marc Mancinelli

Title: Director of Curriculum

Date: 09/10/2024

## OCS Approval

Approved By: Cassandra Johnson

Date: 09/10/2024

Comments: Congratulations on completing your 2024-25 Annual School Plan!